



151 W. Ohio Street
Kendallville, IN 46755

www.kraftfoodscompany.com

March 25, 2011

The Honorable Richard Lugar
United States Senate
Washington, D.C. 20510
Fax: (213) 228-0360

Dear Senator Lugar:

I manage Kraft Foods' Marshmallow and Caramel plant in Kendallville, a major user of sugar, and employer of approximately 400 people in Indiana. I am writing to thank you for your leadership and efforts to reform the existing U.S. sugar program.

The current sugar program limits supply of sugar while driving up prices for American food manufacturers like Kraft Foods, as well as consumers. Our company has long believed that the U.S. sugar program should be more market-oriented and ensure a fair price for a reliable supply of sugar.

It is my understanding that you plan to introduce legislation, the Free Sugar Act, which would, among other things: repeal the mandatory loan program to sugar processors; repeal various price support programs while prohibiting further price supports; eliminate federal mandates and quota controls; and eliminate sugar tariffs and over-quota tariff rates.

Kraft Foods supports these legislative principles and believes they would do much to enhance the competitiveness of U.S. food manufacturers, including Kraft Foods.

Thank you for your ongoing support of Kraft Foods and Indiana's manufacturing community.

Sincerely,

A handwritten signature in blue ink, appearing to read "Mike Hughes", with a long, sweeping underline.

Mike Hughes
Plant Manager